



# REFA ANNUAL SUMMER PANEL & RECEPTION

*Presented by the REFA Emerging Leaders*

REAL ESTATE  
FINANCE ASSOCIATION

### Moderator

**Matt Pullen**  
*Executive Managing Director*  
Newmark Knight Frank

### Speakers

**Steven Binswanger**  
*Director*  
Eastdil Secured

**Bryan Koop**  
*Executive Vice President,*  
*Boston Region*  
Boston Properties

**Peg Mulcahy**  
*Senior Vice President*  
Bank of America Merrill Lynch

**\*The program will be directly followed by a networking and cocktail reception.**

## WeWork & Co-Working: Impacts on Real Estate Capital Markets

**WEDNESDAY, AUGUST 1, 2018**

Goulston & Storrs, 400 Atlantic Ave., Boston, MA  
Registration 3:30 PM | Program 4:00 – 5:30 PM | Reception 5:30 – 7:30 PM  
*\*Weather dependent, the reception will be held on the outdoor patio.*

Landlords, lenders, and the rest of the industry have heard the buzz about “co-working,” and the rest of the world about WeWork. Join us and our panel of industry experts as we dive into the real impacts of this disruptor of CRE.

We know that “co-working” is a challenging conventional thought on the utilization and value of space, but traditional metrics still govern a building’s value and financing options. From a capital market perspective:

- How does a WeWork-type tenancy affect transaction underwriting?
- Does the novelty of the “cool” factor outweigh the value of credit quality and implications on building operations?
- How can today’s landlords and the CRE industry harness the novelty?

### REGISTRATION

LEARN NETWORK INVEST

- REFA Member \$80
- REFA Non-Member \$100  
*(includes 2 drink tickets)*

*Corporate Sponsor free passes not eligible for this program.*

*Space is limited. 72 hour cancellation policy.*

Please register by:  
**Tuesday, July 31, 2018**  
Email: [cmchugh@gbreb.com](mailto:cmchugh@gbreb.com)  
Fax: 617-588-0286  
Mail: One Center Plaza, Mezzanine Suite,  
Boston, Massachusetts 02108

**Questions?** Please contact Courtney McHugh at [cmchugh@gbreb.com](mailto:cmchugh@gbreb.com) or 617-399-7867.

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#### Payment method

- CHECK (PAYABLE TO REFA)
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- MC
- AMEX
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